

GARFUNKEL WILD, P.C.

ATTORNEYS AT LAW

111 GREAT NECK ROAD
GREAT NECK, NEW YORK 11021
TEL (516) 393-2200
FAX (516) 466-5964

411 HACKENSACK AVENUE
HACKENSACK, NEW JERSEY 07601
TEL (201) 883-1030
FAX (201) 883-1031

350 BEDFORD STREET
STAMFORD, CONNECTICUT 06901
TEL (203) 316-0483
FAX (203) 316-0493

www.garfunkelwild.com

FIRM PROFILE

Garfunkel Wild, P.C. (GW) was founded thirty years ago with a single purpose in mind — to attend to the unique business and legal needs of clients in the health care industry. Although today no other law firm in the tri-state region represents as large and diverse a group of clients in the health care industry, GW has grown to meet the demands and challenges facing our numerous clients in other industries.

To better serve our clients across the many industries we serve, GW expanded beyond New York State in 2000 and opened an office in New Jersey and in 2007, opened an office in Connecticut. However, to serve our broad client base, we have not simply become a larger law firm, we have also added new practice groups and individual attorneys to expand and complement GW's broad expertise.

Today, GW is well situated to meet the legal and business needs of our clients in complex transactions such as mergers and acquisitions, public and private financing, construction, high-tech equipment acquisition and financing, significant federal and state litigation, environmental, creditors' rights and sophisticated estate planning. In addition, we are able to efficiently serve small businesses and individual clients in a full range of areas such as contracts, commercial transactions, real estate, environmental, creditors' rights, litigation, wills and estate administration.

We have maintained our preeminence by working hard to adapt to our client's needs in an ever-changing business, regulatory and competitive environment. Our clients receive counsel that is, first and foremost, legally correct, pragmatic and cost effective. GW instills this work ethic in all our attorneys. We provide the highest level of personal service to our clients regardless of the size of the client or the size of the matter.

THE FIRM'S PRACTICE GROUPS

The Firm is organized into practice groups rather than rigid departments. We believe our practice groups help us meet two goals. First, our attorneys are able to maintain a broader range of skills and expertise by participating in more than one practice group. Second, staffing by practice groups provides a more flexible approach in meeting our clients' legal and business needs. The following is an overview of the Firm's principle areas of practice.

HEALTH CARE PRACTICE GROUP

GW's Health Care Practice Group provides advice on general commercial matters (including contracts, mergers, acquisitions, consolidations, corporate reorganizations, joint ventures, alternative delivery systems, home health care, tax matters, real estate and corporate matters) and regulatory matters (such as governmental regulation, managed care, antitrust, practice plan arrangements, medical staff relations and third party reimbursement). The Health Care Practice Group focuses on the business of the health care industry. Given the continuing changes in the regulatory environment and the challenges facing our clients in an increasingly competitive environment, GW is highly qualified to advise our clients in all aspects of health-related legal matters, including the following representative areas:

- Federal and State law regulatory compliance
- Mergers and acquisitions
- In addition to the usual buying and selling of entities and properties, we have advised most of the major health care systems in the Metropolitan Area concerning their formation and the adding or spinning off of hospitals, nursing homes and other entities, businesses and providers
- Business structuring — corporations, limited liability companies, partnerships, etc.
- Managed care and other third-party payor contracting and dispute resolution
- GW has negotiated major fee-for-service and risk agreements for health care systems, community hospitals, IPAs, multi-specialty groups and other providers with major managed care providers, including Empire Blue Cross Blue Shield, Aetna, United Healthcare, Oxford Health Plans, Horizon Blue Cross Blue Shield, CIGNA and other managed care organizations
- GW has negotiated a Statewide settlement for providers with an HMO that was on the verge of bankruptcy
- GW has assisted in the formation and regulatory compliance of IPAs and related managed care contracting entities
- Strategic planning
- Medicare and Medicaid compliance, audit and reimbursement appeals
- Certificate of need, licensing, accreditation and certification
- Medical Staff, faculty practice plan and physician contracting
- Antitrust advice

MEMBERS OF THE HEALTH CARE PRACTICE GROUP:

Fredrick I. Miller (<i>Chair</i>)	Stuart M. Hochron, M.D.	Gregg D. Reisman
Jeffrey Adest	Peter M. Hoffman	Leonard M. Rosenberg
Lara Jean Ancona	Kimberly Kempton-Serra	Molly M. Rush
Steven R. Antico	Barbara D. Knothe	Terence A. Russo
Greg E. Bloom	Eve Green Koopersmith	Robert E. Schiller
Andrew E. Blustein	John P. Kraljic	Randi Erin Seigel
Jeffrey S. Brown	Rebecca A. Edelman Levy	Peter G. Siachos
Steven J. Chananie	Peter B. Mancino	Debra A. Silverman
Zachary B. Cohen	Lourdes M. Martinez	Gregory R. Smith
Judith A. Eisen	Allison B. Meltzer	Christina Van Vort
Jacqueline H. Finnegan	Patrick J. Monahan II	Robert Andrew Wild
Stacey L. Gulick	Raymond P. Mulry	Hayden S. Wool
Erin L. Henderson	Alan H. Perzley	

HIPAA COMPLIANCE PRACTICE GROUP

The Administrative Simplification provisions of The Federal Health Insurance Portability and Accountability Act of 1996 (“HIPAA”) require extensive efforts on the part of health care providers, health plans and health care clearinghouses in order to comply. GW has developed an extensive understanding of HIPAA and a compliance program designed to assist clients in meeting with HIPAA’s requirements.

The HIPAA Practice Group provides the following HIPAA compliance implementation services:

- A legal compliance gap analysis of client business practices, records, and documents
- Assistance with the appointment of privacy/security officers, task forces and committees
- Assistance with establishment of standards and procedures to achieve compliance and detect and eliminate violations
- A comprehensive Compliance Manual
- Development of educational programs and training methods to communicate client compliance standards to staff members
- Assistance in developing ongoing programs for monitoring and reviewing activities to ensure ongoing compliance with HIPAA

MEMBERS OF THE HIPAA COMPLIANCE GROUP:

Andrew E. Blustein (*Co-Chair*)
Judith A. Eisen (*Co-Chair*)
Jeffrey Adest
Lara Jean Ancona
Jeffrey S. Brown

Steven J. Chananie
Stacey L. Gulick
Peter M. Hoffman
Barbara D. Knothe
Peter B. Mancino

Lourdes M. Martinez
Gregg D. Reisman
Terence A. Russo
Debra A. Silverman
Christina Van Vort

BUSINESS PRACTICE GROUP

GW's Business Practice Group provides advice on general commercial matters (including contracts, mergers, acquisitions, consolidations, corporate reorganizations, joint ventures, tax matters, real estate and corporate matters). In addition to the Firm's general corporate clients, the Business Practice Group advises our non-institutional health care clients (e.g., P.C.s, PLLCs, individual practitioners, etc.) in connection with general commercial, litigation and regulatory matters. The Business Practice Group advises our clients in the following representative areas:

- Mergers and acquisitions
- Business structuring — corporations, limited liability companies, partnerships, etc.
- Strategic planning
- Business and tax planning
- Practice mergers, sales and acquisitions
- Employment and equity ownership agreements for corporations, partnerships, limited liability companies, etc.
- Management service organizations
- Fringe benefit plans
- Network development
- Pensions and profit sharing plans

MEMBERS OF THE BUSINESS PRACTICE GROUP:

Greg E. Bloom (*Chair*)
Jeffrey Adest
Steven R. Antico
David J. Biehl
Andrew E. Blustein
Judith A. Eisen
Kimberly Kempton-Serra

Barbara D. Knothe
John P. Kraljic
Doris L. Martin
Fredrick I. Miller
Raymond P. Mulry
Alan H. Perzley
Gregg D. Reisman

Molly M. Rush
Debra A. Silverman
Christina Van Vort
Burton S. Weston
Robert Andrew Wild
Hayden S. Wool

LITIGATION AND ARBITRATION PRACTICE GROUP

GW's Litigation and Arbitration Practice Group advises clients on all aspects of federal and state trial and appellate matters, arbitrations and administrative agency matters in the following representative areas of dispute resolution:

- General commercial and corporate
- Antitrust
- Civil rights and discrimination
- Break-up/dissolution of business entities, practice groups, including valuation and restrictive covenants
- Employment law
 - Wrongful discharge
 - Sexual harassment
 - Family Leave Act
 - Age, sex, race and national origin discrimination
 - Title VII
 - Americans with Disabilities Act
- Environmental
- Professional licensing
 - Department of Health (Office of Professional Medical Conduct)
 - State Education Department (Office of Professional Discipline)
 - CMS
 - IPRO
- Medical staff, credentialing and peer review
- Third party reimbursement and audits
 - IPRO
 - Medicaid
 - Provider Reimbursement Review Board
 - Managed Care Provider disputes
- ACGME accreditation
- Patient rights, including guardianship proceedings
- Discharge planning and Elder Law

MEMBERS OF THE LITIGATION AND ARBITRATION PRACTICE GROUP:

Leonard M. Rosenberg (<i>Co-Chair</i>)	Jordan M. Freundlich	Marianne Monroy
Michael J. Keane (<i>Co-Chair</i>)	Steven D. Gorelick	Salvatore Puccio
John Becker	Erin L. Henderson	Courtney A. Rogers
Roy W. Breitenbach	Jason Y. Hsi	Jason C. Scott
Jeffrey S. Brown	Eve Green Koopersmith	Peter G. Siachos
Philip C. Chronakis	Melissa S. Kubit	Colleen Tarpey
Wilhelmina A. de Harder	Lauren M. Levine	Justin M. Vogel
Robert A. Del Giorno	John G. Martin	Caroline P. Wallitt
Kevin G. Donoghue	Daniel Meier	Alicia M. Wilson
Theresa A. Ehle	Patrick J. Monahan II	Andrew L. Zwerling

APPELLATE LITIGATION PRACTICE GROUP

GW's Appellate Practice Group is a reflection of the recognition that appellate practice has evolved into a specialized area of law. Appellate practice differs greatly from trial practice, in terms of tactics, procedures, and the skills and knowledge that are required to maximize a client's chance to prevail in litigation. Appellate practice specialists are critical, because the result at the trial level does not signify the end of litigation. A hard-fought victory can be lost on appeal; conversely, a stinging defeat in the lower court can be reversed through a successful appeal.

The Appellate Practice Group's is spearheaded by Chairpersons Andrew L. Zwerling and Leonard M. Rosenberg. Mr. Zwerling successfully briefed and argued the case of *Portuondo v. Agard* before the United States Supreme Court and has handled hundreds of appeals before New York's appellate courts, both State and Federal. Mr. Rosenberg, who joined GW in 1985 and is also the Chairperson of GW's Litigation and Arbitration Group, similarly has extensive appellate litigation experience in both the State and Federal Courts. He is also the editor of "In The New York State Courts," a summary of recent court decisions in health care law.

The Appellate Practice Group consists of attorneys who were handpicked based on their breadth of experience as appellate litigators. The other members of GW's Appellate Practice Group are the following veteran appellate litigators: Steven J. Chananie, the former Chief of the Appeals Bureau of the Queens County District Attorney's Office and former Chief Appellate Counsel to the Organized Crime Task Force; Michael J. Keane; Roy W. Breitenbach; and Philip C. Chronakis. The attorneys in GW's Appellate Practice Group have decades of experience as appellate litigators, in state and federal courts, including the United States Supreme Court, and in both New York and New Jersey.

GW's Appellate Practice Group has experience handling appeals covering a wide range of subject areas, including the following:

- Break-Up/Dissolution Of Business Entities, Practice Groups, Including Valuation And Restrictive Covenants
- Criminal Law, Civil Rights and Discrimination
- Commercial Law
- Discharge Planning, Patient Rights and Elder Law
- Employment Law
- Health Care
- Insurance Law
- Medical Malpractice
- Professional Licensing
- Real Estate
- Tort Law

The Appellate Practice Group also performs a wide array of services.

- ***Appellate Work*** – We assume full responsibility for all aspects of an appeal, including the crucial initial filings, appellate motion practice, preparing the record, writing the briefs and conducting oral argument before the appellate court.
- ***Consultants to trial counsel*** – Our attorneys assist trial attorneys in preparing motions to dismiss, summary judgment motions and other substantive motions. They also consult with trial counsel to ensure that dispositive issues are preserved for appellate review. They also prepare memoranda necessary to resolve complex evidentiary and discovery issues.
- ***Post-verdict motions*** – Certain issues must be advanced following a verdict in order for a party to assert them on appeal, and post-verdict motions provide that opportunity. We assist clients at this crucial phase of proceedings.
- ***Appeal Assessment*** – The determination of whether or not to pursue an appeal is a crucial one. An appeal may be pursued in order to rectify a patently erroneous result in the lower court and to win a case outright. Pursuing an appeal, even one fraught with difficulties, may have the effect of gaining leverage in settlement discussions. Also, an appeal may be warranted to prevent the sweeping and widespread impact on an entire industry of an erroneous legal ruling in a single case. Our attorneys assist in making this critical evaluation.
- ***Amicus curiae*** – Our attorneys have prepared “friend of the court” briefs on behalf of our clients, in order to influence decisions involving issues of industry-wide significance.

**MEMBERS OF THE APPELLATE
LITIGATION PRACTICE GROUP:**

Leonard M. Rosenberg (*Co-Chair*)
Andrew L. Zwerling (*Co-Chair*)
Roy W. Breitenbach

Steven J. Chanie
Philip C. Chronakis
Michael J. Keane

John G. Martin
Courtney A. Rogers

COMPLIANCE AND WHITE COLLAR DEFENSE PRACTICE GROUP

GW was one of the first law firms to recognize the importance of creating a Compliance and White Collar Defense Practice Group. This practice group focuses on the unique regulatory and business concerns of the health care industry. We advise our clients on compliance-related matters, including the formulation of client-specific compliance programs. The Compliance and White Collar Defense Practice Group represents hospitals, nursing homes, certified and licensed home health agencies, physician practices, clinical laboratories, billing companies and others. We represent clients in connection with Federal (Office of the Inspector General), State (Attorney General and the Department of Health), criminal, civil and administrative investigations, audits and prosecutions. Many of our attorneys in this Practice Group are former government prosecutors or criminal defense attorneys.

The Compliance and White Collar Defense Practice Group advises our clients in the following representative areas:

- The development, implementation and supervision of corporate compliance programs in accordance with the Federal Sentencing Guidelines and the model programs published by the Office of the Inspector General (OIG) of the US Department of Health and Human Services.
- Conflict of interest
- Legal audits of affiliation, managed care and all other agreements, including “Stark,” Fraud and Abuse, private inurement and antitrust issues
- CPT and chargemaster analysis
- Medicare and Medicaid billing, False Claims and Civil Monetary Penalties
- Procurement, sole source and bidding
- Compliance training
- “White collar” defense under Federal and State law, including audits, investigations and other “health care fraud” matters

MEMBERS OF THE COMPLIANCE AND WHITE COLLAR DEFENSE PRACTICE GROUP:

Steven J. Chananie (*Chair*)
Suzanne M. Avena
Andrew E. Blustein
Philip C. Chronakis
Judith A. Eisen
Jacqueline H. Finnegan
Stacey L. Gulick
Peter M. Hoffman
Eve Green Koopersmith

Rebecca A. Edelman Levy
John G. Martin
Lourdes M. Martinez
Fredrick I. Miller
Patrick J. Monahan II
Gregory R. Smith
Robert Andrew Wild
Hayden S. Wool
Andrew L. Zwerling

ENVIRONMENTAL PRACTICE GROUP

GW's Environmental Practice Group provides advice in all areas of environmental law and regulatory compliance, as well as environmental real estate matters.

The Environmental Practice Group advises our clients in the following representative areas:

- Assisting clients in self-audits to comply with governmental programs
- Negotiating with regulatory agencies to mitigate violations
- Representing clients in environmental disputes
- Designing Environmental Management Systems and drafting standard operating procedures
- Counseling on compliance issues relating to asbestos, lead-paint, storage tanks, regulated waste, nuclear medicine issues and indoor air issues such as mold
- Conducting environmental due diligence for corporate and real estate transactions
- Structuring contaminated (Brownfield) property transactions by negotiating cleanup agreements with federal and state agencies, overseeing remediation consultants, drafting related contracts and agreements
- Negotiating and drafting land use restrictions and covenants
- Counseling on the adequacy and use of environmental insurance for transactions and forging deal-specific environmental insurance policies

MEMBERS OF THE ENVIRONMENTAL PRACTICE GROUP:

Suzanne M. Avena (*Chair*)
Andrew E. Blustein
Roy W. Breitenbach
Judith A. Eisen
Stacey L. Gulick

Alan H. Perzley
Afsheen A. Shah
Colleen M. Tarpey
Alicia M. Wilson

FINANCE AND REAL ESTATE PRACTICE GROUP

GW's Finance and Real Estate Practice Group provides advice on acquisition and financing of capital assets, including real property, equipment and major capital improvements. The Firm is involved in all aspects of tax exempt and taxable financing for corporate clients. GW has participated in the issuance of more than \$5 billion of tax exempt bonds and tax exempt leases through various governmental and commercial lenders. The Finance and Real Estate Practice Group also advises on all phases of commercial and residential real estate, including sale, exchange, purchase, development, construction financing and refinancing, leasing, syndication and local and federal regulation.

The Finance and Real Estate Practice Group advises our clients in the following representative areas:

- Borrower's representative before DASNY, MCFFA, HUD, IDAs and other governmental non-taxable issuers and before traditional commercial lenders
- Architect (design) and construction contracts
- Tax and disclosure matters
- Equipment acquisition and leasing, with both tax-exempt and traditional equipment lessors
- Purchase, financing and construction of medical, mixed-use and other properties, with a special emphasis on the unique needs of tax-exempt purchasers and borrowers.
- Lease and construction, including medical offices, ambulatory surgery centers, diagnostic and therapeutic radiology facilities, cancer centers, diagnostic and treatment centers and nursing homes, assisted living facilities
- General real estate and leasing
- Construction and renovation of commercial and residential properties
- Real property tax matters, including exemptions, abatements and incentives for both tax-exempt and taxable owners
- Environmental matters, including testing and remediation projects

MEMBERS OF THE FINANCE AND REAL ESTATE PRACTICE GROUP:

Judith A. Eisen (*Chair*)

David J. Biehl (*Co-Chair, Real Estate*)

Andrew J. Schulson (*Co-Chair, Finance*)

Daniel Alliance

Steven R. Antico

Suzanne M. Avena

B. Scott Higgins

Barbara D. Knothe

Sean P. Leyden

Doris L. Martin

Raymond P. Mulry

Alan H. Perzley

Karen L. Rodgers

Afsheen A. Shah

Christina Van Vort

Burton S. Weston

PERSONAL SERVICES AND ESTATE PLANNING PRACTICE GROUP

GW's Personal Services and Estate Planning Practice Group advises our clients in the preparation of wills and trust instruments, as well as in estate administration and probate, gift planning and implementation in the preservation of family businesses and assets upon death, and related tax matters. We also handled estates and trusts litigation, including will contests, contested administration proceedings, kinship hearings, will constructions, and accountings. We advise our institutional clients on significant gifts and the structuring of such gifts.

The Personal Services and Estate Planning Practice Group advises our clients in the following representative areas:

- Estate planning, including the preparation of wills, and revocable and irrevocable trusts
- Living trusts
- Proper asset structuring to take advantage of tax saving opportunities
- Retirement plans, distributions calculations and beneficiary designations
- Family limited partnerships
- Preservation of family assets through generational planning (“generation-skipping”)
- Qualified personal residence trusts
- Gift planning techniques
- Practice and business succession issues
- Charitable giving techniques, including charitable trusts and creation of private foundations
- Advanced tax planning
- Planning with highly appreciated assets
- Insurance analysis and utilization and insurance trusts
- Offshore trusts

MEMBERS OF THE PERSONAL SERVICES AND ESTATE PLANNING PRACTICE GROUP:

Doris L. Martin (*Chair*)
Roy W. Breitenbach

Michelle Lewis Salzman
Colleen M. Tarpey

DISCHARGE PLANNING, PATIENT RIGHTS AND ELDER LAW PRACTICE GROUP

GW's Discharge Planning, Patient Rights and Elder Law Practice Group provides advice on a variety of patient's rights issues related to treatment and the safe and appropriate discharge of patients from a hospital, nursing home or home health care setting. The Discharge Planning, Patient Rights and Elder Law Practice Group also advises health care providers and individuals concerning issues of Medicare and Medicaid planning and reimbursement.

The Discharge Planning, Patient Rights and Elder Law Practice Group advises our clients in the following representative areas:

- All issues pertaining to patient rights in hospitals, nursing homes and home health care settings
- DNR, Health Care Proxy and issues concerning the withdrawal and/or withholding of life-sustaining treatment
- Issues concerning behavioral health units, including admission, retention, treatment over objection and assisted outpatient treatment
- Guardianship proceedings for healthcare providers and individuals under Article 81 and Article 17A
- Confidentiality and disclosure of medical records, including specially protected records relating to such HIV testing and treatment, substance/alcohol abuse and mental health treatment
- Nursing home resident rights and discharge/transfer issues
- Incident reporting
- Medicaid planning and the filing of Medicaid applications

MEMBERS OF THE DISCHARGE PLANNING, PATIENT RIGHTS AND ELDER LAW PRACTICE GROUP:

Eve Koopersmith (*Co-Chair*)
Doris L. Martin (*Co-Chair*)

Patrick J. Monahan II
Michelle Lewis Salzman

INSURANCE REGULATORY PRACTICE GROUP

The Insurance Regulatory Practice Group provides on-going counsel to insurance-related companies, such as preferred provider organizations, independent practice associations, indemnity insurance companies and health maintenance organizations. The Insurance Regulatory Practice Group has developed considerable expertise in working with insurance regulators on a national basis to find novel and pragmatic solutions to regulatory issues. In addition, the Insurance Regulatory Practice Group has represented clients in transactional acquisitions in the insurance industry.

MEMBERS OF THE INSURANCE REGULATORY PRACTICE GROUP:

Andrew E. Blustein (<i>Chair</i>)	Fredrick I. Miller	Debra A. Silverman
Lara Jean Ancona	Gregg D. Reisman	Christina Van Vort
Jeffrey S. Brown		

TAX PRACTICE GROUP

GW's Tax Practice Group plays an integral role in the structuring, negotiating and implementation of many different forms of business and not-for-profit transactions, combinations and financings. The Practice Group advises on various aspects of Federal and State taxation, including tax planning, tax exemption and representation before the Internal Revenue Service. Given the large number of institutional health care providers that we represent, we also advise Boards of Trustees on executive compensation and benefits in order to assure compliance with IRS guidelines, such as Intermediate Sanctions and similar requirements. Of course, we also prepare executive employment agreements in conformance with these regulatory requirements.

MEMBERS OF THE TAX PRACTICE GROUP:

Doris L. Martin (<i>Chair</i>)	Greg E. Bloom	Michelle Lewis Salzman
Steven R. Antico	Fredrick I. Miller	Robert Andrew Wild
David J. Biehl		

CORPORATE REORGANIZATION AND BANKRUPTCY

GW's Corporate Reorganization and Bankruptcy Group provides advice on corporate reorganizations under federal bankruptcy laws, business workouts, debt-restructurings, acquisition of troubled companies and assets out of bankruptcy, claims trading, debtor-in-possession lending, enforcement of creditors' rights generally, and asset protection and debtors' rights.

The Group's lawyers have broad experience in representing sizeable businesses in manufacturing, service, high technology, and retail sectors in restructuring their affairs either informally or in the context of Chapter 11 of the Bankruptcy Code, and have represented numerous creditors' committees, individual creditors and creditor constituencies in many complex and highly visible Chapter 11 cases. The Group also provides advice on all phases of stock and asset acquisitions of financially distressed companies, of lending to troubled companies and the general conduct of business with Chapter 11 debtor entities.

The Corporate Reorganization and Bankruptcy Group advises our clients in the following representative areas:

- Preparation and prosecution of Chapter 11 cases for corporate debtors
- Representation of creditors' committees, creditor constituencies and individual creditors in reorganization cases
- Asset acquisitions
- Development of competing plans of reorganization for potential acquirors of distressed entities
- Claims trading
- Debtor-in-possession financing
- Defense of preference and fraudulent conveyance actions
- General business practices with debtors-in-possession and troubled companies
- Representation landlords to Chapter 11 debtors
- Creditor enforcement rights
- Exempt property and asset protection issues
- Shareholder rights
- Involuntary bankruptcies

MEMBERS OF THE CORPORATE REORGANIZATION & BANKRUPTCY GROUP:

Burton S. Weston (<i>Chair</i>)	Michael J. Keane	Afsheen A. Shah
Greg E. Bloom	John P. Kraljic	Robert Andrew Wild

HEALTH CARE INFORMATION AND TECHNOLOGY PRACTICE GROUP

GW's Healthcare Information and Technology Practice Group is a leader in providing legal services to health care institutions, professionals, regional health information organizations (RHIOs)/health information exchanges (HIEs), and other organizations regarding the laws and regulations affecting health care technology, including:

- Privacy and security concerns relating to the electronic sharing of health information among health care providers
- Compliance with Federal and State laws and regulations applicable to health information technology
- Reimbursement and grant opportunities, including Federal and State programs under the ARRA and other laws
- Developing policies for clients on the use of technology
- RHIO/HIE development, including the preparation of necessary policies, consents and contracts
- Policies development for health care providers regarding the use of health information technology and electronic health records

This Practice Group also provides clients with assistance in the following areas:

- Hardware and software system acquisitions
- Meaningful use and incentive funding requirements applicable to electronic health records
- Software development arrangements
- Website developing and co-branding
- Contracts between software/hardware manufacturers and authorized resellers
- License agreements for trademark and other intellectual property licenses
- Strategic alliances between hardware/software vendors and customers
- Consulting agreements
- Financing
- Litigation and dispute resolution including technology acquisitions, licensing and design matters

MEMBERS OF THE HEALTH CARE INFORMATION AND TECHNOLOGY PRACTICE GROUP:

Andrew E. Blustein (*Chair*)
Lara Jean Ancona
Stacey L. Gulick

Michael J. Keane
Barbara D. Knothe
Peter B. Mancino

Gregg D. Reisman
Terence A. Russo
Christina Van Vort

OUR ATTORNEYS

PARTNERS

Jeffry Adest is a graduate of Yeshiva University (B.S., 1992) and New York University School of Law (J.D., 1995). Mr. Adest is admitted to the bars of the states of New York and New Jersey. He is a member of the New York State Bar Association, New Jersey State Bar Association and the American Health Lawyers Association. Prior to joining the Firm, Mr. Adest practiced health care and commercial litigation at the law firm of Kalkines, Arky, Zall & Bernstein, LLP. Mr. Adest specializes in the areas of health care and corporate law, representing health care providers and other corporate entities.

Steven R. Antico is a graduate of St. John's University (B.S., 1986), New York Law School (J.D., 1993) and Villanova University (Masters of Laws in Taxation, 1998). Mr. Antico is admitted to the bars of the states of New Jersey and New York. He is also a member of the tax sections of the New Jersey State Bar Association and the New York State Bar Association, as well as the American Bar Association. He lectures and writes articles on corporate, taxation and health law issues, including a recent article published in the New Jersey Law Journal. Mr. Antico served as a Captain in the United States Marine Corps from 1986 to 1990. Prior to joining the Firm, Mr. Antico specialized in mergers, acquisitions, commercial transactions, credit facilities, joint ventures and contract negotiations at the law firm of Cole, Schotz, Meisel, Forman & Leonard, P.A. He also counseled clients in health care law, regulatory matters, licensing of health facilities, business succession planning and tax controversy matters.

Suzanne M. Avena is a graduate of Cornell University (B.S. 1979, cum laude) and St. John's University (J.D., 1994, Dean's List, Moot Court, Senior Bar). Ms. Avena counsels clients in all matters of environmental law and compliance, negotiating with regulatory agencies to mitigate violations and representing clients in cost recovery and third party environmental disputes. Ms. Avena specializes in structuring contaminated (Brownfield) property transactions, including negotiating cleanup agreements with federal and state government, working with consultants and contractors to oversee remediation projects, drafting related contracts and forging deal-specific environmental insurance policies. She is a member of the Real Estate and Environmental Law sections of the New York State Bar Association and past Co-Chair of the Environmental Insurance Committee, as well as an active member of the Environmental Committee of the Nassau and Suffolk Bar Associations. She lectures and writes frequently on topics of environmental law.

David J. Biehl is a graduate of the State University of New York at Albany (B.A., cum laude, 1984) and the Benjamin N. Cardozo School of Law (J.D., 1987), where he was a Member of the Cardozo Law Review. He is a member of the New York State Bar Association and the Association of the Bar of the City of New York. Mr. Biehl specializes in the areas of corporate and real estate law.

Greg E. Bloom is a graduate of the State University of New York at Albany (B.S., cum laude, 1986) and Fordham University School of Law (J.D., 1990), where he was a Member of the Urban Law Journal. Prior to joining the Firm, Mr. Bloom specialized in corporate and securities law at the law firm of Kelley Drye & Warren. He is a certified public accountant and a member of the New York State Bar Association. Mr. Bloom specializes in the representation of hospitals and other health care providers.

Andrew E. Blustein is a graduate of Vassar College (A.B., Phi Beta Kappa, cum laude, 1987) and Benjamin N. Cardozo School of Law (J.D., magna cum laude, 1990). Mr. Blustein specializes in the representation of hospitals, physicians and other health care providers and has a specialty in managed care, technology issues and computer acquisitions. In addition, Mr. Blustein has substantial experience in providing guidance to managed care and insurance companies.

Roy W. Breitenbach is a graduate of St. John's University (B.A., summa cum laude, 1988) and St. John's University School of Law (J.D., cum laude, 1991), where he served as a contributing author and Notes and Comments Editor of the St. John's Law Review. Prior to joining the Firm, Mr. Breitenbach was a litigation associate in the areas of antitrust and health care law at the law firm of Kelley Drye & Warren. Mr. Breitenbach specializes in the area of federal and state civil litigation, representation of for-profit and not-for-profit entities involved in commercial, financial real property, or environmental disputes, physicians and other professionals involved in professional practice governance and breakup disputes, employers and public accommodations in employment or disability discrimination disputes, and health care providers in reimbursement disputes with third-party payors, including the Medicare and Medicaid program. He is a member of the firm's Litigation and Arbitration Practice Group, which represents clients involved in disputes before courts, administrative and regulatory agencies, and alternative dispute resolution panels. He is also a member of the firm's Environmental Practice Group, which provides advice in all areas of environmental law and regulatory compliance, as well as environmental real estate matters.

Jeffrey S. Brown is a graduate of Rutgers College (B.A., 1979) and Seton Hall University School of Law (J.D., 1982). He was an intern for the Hon. H. Lee Sarokin and was a member of the Seton Hall Law School Legislative Journal. Mr. Brown served as Law Secretary to the Hon. J. Emmet Cassidy. He was Vice President of Legal and Government Affairs and Corporate General Counsel for JFK Health Systems, Inc., where he directed their legal and governmental activities. Prior to joining the Firm, Mr. Brown was the chair of the Health Law Practice Group for Cole, Schotz, Meisel, Forman & Leonard, P.C. Mr. Brown is a member of the American Bar Association, the New Jersey and New York State Bar Associations and the Bergen County Bar Association. He is also a member of the American Health Lawyers Association and the Health and Hospital Law Committee of the New Jersey State Bar Association. He is admitted to practice in New Jersey, New York, the U.S. District Court of New Jersey and before the United States Supreme Court. Mr. Brown was selected as a leadership fellow for the State of New Jersey where he analyzed problems of statewide significance such as health care reform. He was appointed by former New Jersey Governor Jim McGreevey to his transition team on health care. Mr. Brown specializes in the representation of hospitals, physicians and other health care providers.

Steven J. Chanie is a graduate of Princeton University (B.A. 1979) and Pace University School of Law (J.D., *summa cum laude*, 1983), where he graduated first in his class and served as a Member of the Law Review. Prior to joining the Firm, Mr. Chanie was Chief of Appeals at the Queens County District Attorney's Office (1993 - 1996), Counsel to Field Operations at the New York State Organized Crime Task Force (1987 - 1993), and an assistant District Attorney at the Manhattan District Attorney's Office (1983 - 1987). During his tenure at the Manhattan District Attorney's Office, Mr. Chanie took a leave of absence to clerk for now Chief Judge Judith Kaye on the New York State Court of Appeals. Mr. Chanie has also taught Appellate Advocacy and Criminal Procedure as an adjunct professor at Brooklyn and Pace Law Schools. Mr. Chanie's practice is now primarily concentrated in the areas of compliance and white collar defense.

Philip C. Chronakis is a graduate of Rutgers University (B.A. 1991) and Seton Hall University School of Law (J.D., *cum laude*, 1997). Prior to joining the Firm, Mr. Chronakis served as an Assistant Prosecutor at the Office of the Hudson County Prosecutor and concentrated in commercial and health care litigation at Reed Smith LLP. He has previously served as an Adjunct Professor at Seton Hall University School of Law, and has been published in the *National Law Journal*, *New Jersey Law Journal* and *University of Detroit Mercy Law Review*. Mr. Chronakis specializes in the area of federal and state civil litigation and is admitted to the bars of the states of New York and New Jersey.

Kevin G. Donoghue is a graduate of the College of the Holy Cross (B.A., 1996) and Fordham University School of Law (J.D., 1999) where he was a member of the Moot Court Board and the *International Law Journal*. He is a member of the New York State Bar Association. Mr. Donoghue specializes in the area of state and federal litigation.

Judith A. Eisen is a graduate of Washington University in St. Louis (B.A., 1973) and Columbia University (B.S. in Nursing, 1975). After practicing as a registered nurse and providing consulting services in risk management, Ms. Eisen obtained a J.D. degree with distinction from Hofstra University School of Law in 1986 where she also served as Managing Editor of the *Hofstra University Law Review*. Prior to joining the Firm in 1988, Ms. Eisen concentrated in corporate law at the law firm of Schulte, Roth & Zabel. She is a member of the American Bar Association, the New York State Bar Association and the American Health Lawyers Association. Ms. Eisen specializes in the representation of hospitals, nursing homes, physicians and other healthcare providers, with special emphasis on health care law, regulatory, Medicare and Medicaid, corporate, corporate finance and compliance matters. Ms. Eisen is Chair of the Firm's Finance and Real Estate Group and Chief of the HIPAA Group.

Steven D. Gorelick is a graduate of Brown University (B.A., Political Science, 1984), the New School for Social Research (M.A., Public Policy Analysis, 1988) and Georgetown University Law Center (J.D., 1991). Before joining the Firm, Mr. Gorelick was a litigation partner at Sills Cummis & Gross in Newark, NJ and Stern & Kilcullen, LLC in Roseland, NJ. He began his career in the litigation department of Schulte Roth & Zabel in Manhattan. Mr. Gorelick specializes in business litigation and class actions in state and federal courts and internal investigations.

Stacey L. Gulick is a graduate of the University of Pittsburgh (B.A., cum laude 1991, MBA/MHA 1994) and St. John's University School of Law (J.D., cum laude 2001). Prior to joining the Firm, Ms. Gulick was the Risk Manager and Compliance Officer at St. Charles Hospital and Rehabilitation Center. Ms. Gulick's practice is primarily in the areas of compliance and health care law.

B. Scott Higgins is a graduate of the University of Michigan (B.B.A., with distinction, 1995) and the University of Pennsylvania Law School (J.D., 1998). Prior to joining the Firm, Mr. Higgins was a corporate associate with Fried, Frank, Harris, Shriver & Jacobson, in Washington, D.C., and Morgan, Lewis & Bockius, in New York, N.Y. Mr. Higgins now specializes in the representation of health care organizations with respect to capital project financing.

Peter M. Hoffman is a graduate of the State University of New York at Binghamton (B.A., Phi Beta Kappa, Outstanding Academic Performance, 1988) and Albany Law School of Union University (J.D., cum laude, 1991), where he served as a Note and Comment Editor on the Albany Law Review. Prior to joining the firm, Mr. Hoffman practiced white collar criminal litigation and federal and state civil litigation at the law firms of Morvillo, Abramowitz, Grand, Iason & Silberberg, P.C. and Rogers & Wells. Mr. Hoffman specializes in compliance and white collar issues connected with the representation of institutional providers, physicians and other health care providers.

Michael J. Keane is a graduate of the United States Merchant Marine Academy (B.S., 1983) and the University of Virginia School of Law (J.D., 1987), where he was an editor of the Virginia Tax Review. Prior to joining the Firm, Mr. Keane was an associate in the litigation department of the law firm of Thacher Proffitt & Wood. He is a member of both the New York and New Jersey Bar Associations, the Nassau County Bar Association and the Maritime Law Association. Mr. Keane specializes in the area of state and federal civil litigation and arbitration.

Barbara D. Knothe is a graduate of State University College at Brockport (B.S., magna cum laude, 1977). Ms. Knothe practiced as a registered nurse specializing in critical care prior to attending Pace University School of Law (J.D., cum laude, 1984), where she was Articles Editor of the Pace Law Review. Prior to joining the Firm, Ms. Knothe specialized in corporate law at the law firms of Cullen and Dykman and Weil, Gotshal & Manges. Ms. Knothe specializes in the area of health care law.

Eve Green Koopersmith is a graduate of Cornell University, College of Human Ecology (B.A., 1979) and The Washington College of Law, American University (J.D., 1982). Prior to joining the Firm, Ms. Koopersmith specialized in commercial litigation in state and federal court at the law firm of Cahn, Wishod & Lamb, P.C. She is a member of the New York State Bar Association and the Nassau County Bar Association. Ms. Koopersmith specializes in the area of compliance, discharge planning and guardianship proceedings.

Sean P. Leyden is a graduate of Fairfield University (B.S., 1990) and Brooklyn Law School (J.D., 1995). Mr. Leyden specializes his practice in the areas of real estate and corporate transactions as well as in the representation of tax-exempt organizations, hospitals, physicians, physician groups and other health care providers. He has extensive experience in commercial leasing nationwide (representing both landlords and tenants); subleasing (representing both sublandlords and subtenants); commercial real estate financing (representing both borrowers and lenders), including fee and leasehold financing, permanent and construction financing and mezzanine financing; the purchase and sale of commercial real property nationwide, including office, residential and commercial buildings and vacant land for development; and the purchase and sale of residential property (including cooperative and condominium apartments).

Peter B. Mancino is a graduate of the University of Virginia (B.A., Phi Beta Kappa, magna cum laude, 1992) and Temple University School of Law (J.D., cum laude, 1995). Mr. Mancino specializes in the representation of hospitals, physicians and other health care providers. In addition, he has acquired an expertise in the areas of corporate transactions and contracting, medical technology and computer system acquisitions, and regulatory and privacy issues. Mr. Mancino is a member of the American Health Lawyers Association.

Doris L. Martin is a graduate of Smith College (A.B., Phi Beta Kappa, cum laude, 1984) and New York University School of Law (J.D., 1987), where she was the Executive Editor of the New York University Law Review. Prior to joining the Firm, Ms. Martin was an associate in the trusts and estates department of the law firm of Simpson Thacher & Bartlett. She is a member of the Board of Directors of the North Shore Child and Family Guidance Center, is a member of the American Bar Association, the New York State Bar Association and the Nassau County Bar Association. Ms. Martin specializes in the area of gifts and estate planning and administration and has spoken frequently in this area at educational seminars for attorneys and presentations to health care professionals. Ms. Martin is the partner responsible for the Firm's Personal Services and Estate Planning Groups and is also a member of the Tax Practice Group, where she focuses on the issues confronting exempt organizations.

John G. Martin is a graduate of the University of Arizona (B.A., Honors Degree 1981), and St. John's University School of Law (J.D., 1984). Prior to joining the firm, Mr. Martin served as an Assistant District Attorney (1981-2003) and Deputy Bureau Chief (1995-2003) in the New York County District Attorney's Office, and as an Assistant United States Attorney in the Eastern District of New York (2003-2008). Mr. Martin specializes in white collar criminal defense and civil litigation in state and federal courts, and he counsels clients in matters involving criminal and quasi-criminal investigations conducted by state and federal law enforcement agencies.

Lourdes M. Martinez is a graduate of The University of Scranton (B.S. 1988) and St. John's University School of Law (J.D., 1992). Prior to joining the Firm, Ms. Martinez was Special Counsel to the Crimes Against Children Bureau at the Kings County District Attorney's Office. Ms. Martinez specializes in the areas of compliance and white collar defense, which includes defending clients in criminal, civil and regulatory government actions; assisting clients in implementing both fraud and abuse and HIPAA compliance programs; and advising clients on a wide array of compliance, regulatory and business matters. Ms. Martinez frequently writes and lectures on regulatory defense and compliance issues. Ms. Martinez is admitted to practice law in New York and New Jersey. She is a member of the American Health Lawyers Association, and the Healthcare Compliance Association.

Fredrick I. Miller is a graduate of Bernard M. Baruch College of the City University of New York (B.B.A., 1971) and received his J.D. from the University of California at Davis in 1976, where he was a Member of the Board of Editors of the Law Review. Mr. Miller also received a Master of Public Health in Hospital Administration from the University of California at Los Angeles in 1973. He is admitted to practice law in New York and California and is a member of the American Health Lawyers Association, the Association of the Bar of the City of New York (Committee on Health Law), the State Bar of California, Board of Directors of the Metropolitan New York Chapter of the Healthcare Financial Management Association, and was Counsel to the New York State Health Planning Commission. Mr. Miller is Chair of the Firm's Health Law Group. He specializes in the representation of hospital and other health care providers, with emphasis on managed care, regulatory, third-party reimbursement and hospital/physician matters.

Patrick J. Monahan II received his J.D. from Boston College Law School in 1983 and graduated from Stonehill College in 1980. Prior to joining the firm in 2007, Mr. Monahan served as General Counsel and Vice President for the Connecticut Hospital Association, where he was responsible for legal, advocacy and compliance matters for the Association and its affiliated companies, and represented Connecticut's not-for-profit hospitals in a variety of legal and legislative proceedings. Mr. Monahan's practice will focus on representing clients in healthcare and litigation.

Raymond P. Mulry is a graduate of the University of Scranton (B.A., 1995) and received his J.D. from St. John's University School of Law in 1998, where he was a Member and Associate Editor of the St. John's Law Review. Prior to joining the Firm, Mr. Mulry spent a number of years as a corporate transactional attorney at a respected Manhattan law firm. Mr. Mulry specializes in general corporate representation and transactions for health industry clients.

Alan H. Perzley is a graduate of the University of Virginia (B.A., with distinction, 1977) and Seton Hall University School of Law (J.D. 1982). He was an intern for the late Hon. Clarkson S. Fisher, Chief Judge, U.S.D.C.N.J., and was a member of the Seton Hall Moot Court Board. Mr. Perzley is a member of the American Bar Association and the Bergen County Bar Association. He is also a member of the Health and Hospital Law, Real Estate, Environmental Law and Business Law Committees of the New Jersey State Bar Association. He is admitted to practice in New Jersey, New York, the U.S. District Court of New Jersey and before the United States Supreme Court. Mr. Perzley specializes in corporate law, health care law, commercial real estate and real estate finance. Mr. Perzley represents real estate developers and investors from the land acquisition phase, through land use development, including construction and environmental issues, and financing. He also represents landlords and tenants in commercial leasing matters, and advises small to medium size business entities in corporate, insurance, employment and business matters. He has also represented banks and private lenders in connection with real estate finance and asset-based lending transactions. Mr. Perzley's health care law practice includes representation of physicians, physician practice groups, nursing homes, assisted living facilities and adult medical day care centers in the above practice as well as in the areas of licensing, guardianship, reimbursement and contract law. Mr. Perzley is a member and former President of the Fair Lawn Community School Advisory Council, past Bergen County Chairman of the National Eagle Scout Association and Treasurer of the Fair Lawn Jewish Center Men's Progress Club.

Gregg D. Reisman is a graduate of Washington University in St. Louis (B.A. 1987) and received his J.D. from Emory University in 1991, where he was an Associate Editor of the Emory University Law Journal. Following law school, Mr. Reisman clerked for the Honorable Joel F. Dubina in the United States Court of Appeals for the Eleventh Circuit. Prior to joining the Firm, Mr. Reisman practiced civil litigation and white collar criminal defense at the law firms of Kalkines, Arky, Zall & Bernstein, LLC, and at Winston & Strawn. Mr. Reisman specializes in the area of health care law.

Leonard M. Rosenberg is a graduate of Cornell University (B.S., 1976) and Boston University School of Law (J.D., 1979). Mr. Rosenberg is a member of the American Bar Association (Committees on Litigation, Employment Law, Health Care Law and Antitrust), the New York State and Nassau County Bar Associations, and the American Health Lawyers Association. Mr. Rosenberg specializes in federal and state court trial and appellate work.

Terence A. Russo is a graduate of the University of Dallas (B.A., cum laude, 1995) and St. John's University School of Law, (J.D., 1998) where he was a member of the American Bankruptcy Institute Law Review and the Criminal Law Journal. Mr. Russo specializes in health care and corporate law.

Robert E. Schiller is a graduate of the College of the Holy Cross (BA, 1988), and Albany Law School of Union University (JD, 1992), where he was a Member and Associate Editor of the Albany Law Review. Prior to joining the firm, Mr. Schiller was Associate Counsel at Empire Blue Cross Blue Shield, where he represented the company in numerous contract negotiations with health care providers, and was an associate with the Albany firm, Hinman Straub. He is a member of the New York State Bar Association, and its Health Law Section. Mr. Schiller specializes in the area of health care law.

Andrew J. Schulson is a graduate of St. John's University (B.A., 1993) and St. John's University School of Law (J.D., 1997). Mr. Schulson is a member of the New York State Bar Association, the American Bar Association and the Nassau County Bar Association. Mr. Schulson's practice includes in the representation of health care organizations in taxable and tax-exempt financings and refinancings, with a focus on the construction, regulatory, tax, corporate, real estate and related aspects of health care organizations. Joining the Firm in 1997, Mr. Schulson has worked extensively on matters relating to not-for-profit corporate governance and related tax issues for large and small hospital and health system clients. Mr. Schulson specializes in the areas of finance and real estate.

Debra A. Silverman is a graduate of Princeton University (A.B., cum laude, 1982) and the University of California Hastings College of the Law (J.D., cum laude, 1985). Ms. Silverman has been with the Firm for 17 years, and specializes in the representation of the Firm's institutional clients, including teaching and community hospitals and faculty practice plans and physician group practices, with an emphasis on managed care contracting, physician arrangements, antitrust and medical staff and regulatory matters. She administers the firm's managed care department, which has handled the review and negotiation of several hundred managed care agreements. Ms. Silverman has been responsible for direct negotiations with major managed care organizations, including Empire Blue Cross/Blue Shield, Oxford Health Plans, Aetna, GHI, United Healthcare, Health Net and HIP, for both fee for service and full risk arrangements.

Christina Van Vort is a graduate of the State University of New York at Binghamton (B.S., 1986) and Brooklyn Law School (J.D., cum laude, 1993), where she was a member of the Brooklyn Law Review and a Dean's Academic Achievement Scholar. Prior to joining the Firm, Ms. Van Vort specialized in corporate and securities law at the law firms of Bachner, Tally, Polevoy & Misher, LLP, Brobeck, Phleger & Harrison, LLP and Winthrop, Stimson, Putnam & Roberts. Ms. Van Vort specializes in the areas of health care law, corporate law and finance.

Burton S. Weston is a graduate of Boston University (B.S.B.A. summa cum laude, 1973) and New York University School of Law (J.D., cum laude, 1976), where he served on the Editorial Board of the Annual Survey of American Law. Mr. Weston served as Law Clerk to the Hon. Jacob Mishler, then Chief Judge of the U.S. District Court for the Eastern District of New York and as an Assistant United States Attorney on that District's Court Civil Division. Mr. Weston was a partner at Kramer, Levin, Naftalis & Frankel, LLP through 1988 and then the principal of the Law Offices of Burton S. Weston before joining Garfunkel Wild, P.C. in 2002. He is the author of "Bankruptcy Strategies for Corporate Creditors" and has lectured extensively to professional groups. He was a member of the Bar of the City of New York (Secretary, Committee on Bankruptcy and Reorganization, 1981-1984; 1985-1987; Member, 1984-) and currently is a member of the Nassau County Bar Association and the New York State Bar Association (Member, Committee on Business Litigation). Mr. Weston's practice concentrates in the areas of Bankruptcy Law, Creditor's Rights, and Commercial Law, and he chairs the Firm's Corporate Reorganization and Bankruptcy Group.

Robert Andrew Wild is a graduate of the State University of New York at Buffalo (B.A., 1964) and St. John's University School of Law (J.D., 1967). He is a member of the American Health Lawyers Association, the New York State Bar Association (Health Law section) and the Nassau County Bar Association. Mr. Wild is a former Assistant Clinical Professor of Health Law at the State University of New York at Stony Brook and is the author of numerous articles on medical-legal subjects. He has served as the Chairman of the Legal Affairs Committee of the Metropolitan New York Chapter of HFMA and as a member of the Legal Advisory Committee of the Greater New York Hospital Association. Mr. Wild is a frequent lecturer in various aspects of health law and related areas. Mr. Wild is the Firm's Chairman.

Hayden S. Wool is a graduate of Alfred University (B.S., cum laude, 1982) and Albany Law School of Union University (J.D., cum laude, 1985), where he was both a contributing author and note and comment editor of the Albany Law Review. Mr. Wool is a member of the New York State Bar Association, the American Bar Association and the American Health Lawyers Association. Prior to joining the Firm, Mr. Wool specialized in corporate law at the law firm of Kelley Drye & Warren. Mr. Wool specializes in the areas of corporate and commercial law with special emphasis on hospitals, physician groups and professional corporations.

***Andrew L. Zwerling** is a graduate of the State University of New York at Stony Brook (B.A. 1979, with Honors) and George Washington University Law School (1982, with Honors). Prior to joining the firm, Mr. Zwerling was an Executive Assistant District Attorney and Equal Employment Opportunity Officer with the Queens County District Attorney's Office, where he served as a prosecutor for 17 years. Thereafter, Mr. Zwerling was a partner in the litigation firm of Garbarini & Scher, where he handled cases involving medical malpractice, civil rights, commercial litigation and insurance defense, and where he also created and presented in-service risk management programs on behalf of local hospitals. Mr. Zwerling has successfully argued an appeal before the United States Supreme Court and is the author of more than 30 legal publications. Mr. Zwerling specializes in the areas of state and federal litigation.*

OF COUNSEL

***George M. Garfunkel** is a graduate of Cornell University (B.A., 1960) and Columbia University School of Law (LL.B., 1963). He is a member of the Nassau County and American Bar Associations, and a member of the American Society of Hospital Attorneys. He has been selected to be part of the American Medical Association's Doctors Advisory Network. Mr. Garfunkel's community service has included board membership and President of the New Rochelle Public Library; and board membership and Chairman of the American Cancer Society-Westchester Division. He recently served three terms as a director of the Berkshire-Taconic Foundation, Inc. (a community foundation), and a term as trustee of the Sharon (Connecticut) Hospital.*

***Stuart M. Hochron, M.D.** is a graduate of Wagner College, New York Medical College, and Rutgers Law School. He has served as a Board member of the Middlesex County Medical Society, as a hospital representative to the American Medical Association, and has served on or chaired numerous hospital medical staff committees.*

SENIOR ATTORNEYS

***Lara Jean Ancona** is a graduate of Union College (B.A., Phi Beta Kappa, Magna Cum Laude, 1990) and New York University Stern School of Business (M.S. 1991) and practiced in the German tax department of KPMG, LLP., prior to attending Fordham University School of Law (J.D., Order of the Coif, 1999). Prior to joining the Firm, Ms. Ancona specialized in corporate law at the law firm of Paul, Hastings, Janofsky & Walker, LLP. Ms. Ancona specializes in the area of health care law.*

***Jacqueline H. Finnegan** is a graduate of Old Dominion University, (B.S.N. 1994) and George Washington University Law School, (J.D., 2001), where she graduated with honors and was a Member of the George Washington University Law Review. Prior to practicing law, Ms. Finnegan worked as a registered nurse in the areas of neonatal intensive care, labor and delivery, and cardiac catheterization. Prior to joining the Firm, she was an associate in the national health care practice at Sonnenschein, Nath & Rosenthal LLP. During this time, Ms. Finnegan acquired an expertise in the areas of corporate compliance, fraud and abuse matters, and reimbursement issues for health care providers. Ms. Finnegan is a member of the American Health Lawyers Association and the New York State Bar Association.*

John P. Kraljic is a graduate of Long Island University/C.W. Post Center (B.P.S., 1984) and Georgetown University Law Center (J.D., 1987). Prior to joining the Firm, Mr. Kraljic concentrated in the area of corporate restructurings at the law firm of Stroock & Stroock & Lavan. Mr. Kraljic specializes in the representation of institutional and other health care providers.

Lauren M. Levine is a graduate of the State University of New York at Buffalo (B.A., 1999) and Hofstra University School of Law (J.D., 2002) where she was an Executive Board member of the Moot Court Association. She is a member of the American Bar Association, the New York State Bar Association and the Association of the Bar of the City of New York for which she serves as the Secretary for the Committee on International Environmental Law. Ms. Levine specializes in the area of litigation.

Rebecca A. Edelman Levy is a graduate of The University of Massachusetts, Amherst (B.A. 1998) and Seton Hall University School of Law (J.D. with a Certified Concentration in Health Law, 2001). Ms. Levy is admitted to the bars of the states of New Jersey and New York. Prior to joining the Firm, Ms. Levy practiced in the Health and Hospital Law Department at Wolf Block Brach Eichler, formerly Brach, Eichler, Roseberg, Silver, Bernstein, Hammer & Gladstone, P.C. She counseled institutional clients (hospitals and nursing homes) as well as health care practitioners on a wide variety of health care law matters. Ms. Levy specializes in the area of health care law.

Marianne Monroy is a graduate of Brooklyn College (B.A., cum laude, 1994) and Pace University School of Law (J.D., cum laude, 1997), where she served on the staff of the Pace Law Review and earned a Certificate of Environmental Law. Prior to joining the Firm, Ms. Monroy concentrated in the area of land use litigation and regulation at the law firm of Farrell Fritz, P.C., where she represented various developers, municipalities and local regulatory boards. Ms. Monroy now specializes in the area of federal and state civil litigation.

Karen L. Rodgers is a graduate of Binghamton University (B.A., 1996) and Hofstra University School of Law (J.D., 1999) where she served as a Notes and Comments Editor of the Hofstra Law Review. She specializes in representing developers, landlords and tenants in the acquisition and disposition of real property, commercial office and retail leasing, ground leasing, land use and site development. She also has significant experience representing both lenders and borrowers in connection with all aspects of commercial financing. Prior to joining the firm, her practice focused on commercial real estate transactions and “big box” retail leasing in connection with the acquisition, leasing, and development of free-standing retail locations and anchor locations in multi-tenanted shopping centers at the firm of Greenberg Traurig, LLP. Ms. Rodgers now specializes in real estate and financing transactions.

Afsheen A. Shah is a graduate of the University of North Carolina at Chapel Hill (B.A. 1995, Dean’s List) and Hofstra University School of Law (J.D. 1998, Dean’s List). Prior to joining the firm, Ms. Shah was an associate at Certilman Balin Adler & Hyman, P.C. Ms. Shah specializes in the area of corporate reorganization and bankruptcy litigation.

ASSOCIATES

Daniel Alliance received his B.A. in Mathematics, with a concentration in Finance, (cum laude) in 2003, from State University of New York at Binghamton, and his J.D. from New York University School of Law in 2006. Prior to joining the Firm, Mr. Alliance worked in the real estate department of Cahill Gordon & Reindel LLP, where his practice was focused on representing investment and commercial banks in a variety of secured financings.

John Becker is a graduate of Queens College (B.A. 1992) and New York University School of Law (J.D. 2002). Mr. Becker joined the firm in 2008 and is a member of the firm's Litigation and Arbitration Practice Group, which advises clients on a wide range of commercial litigation and employment matters. Prior to joining the Firm, Mr. Becker worked for Schiff Hardin LLP in its litigation department.

Zachary B. Cohen received a B.A. in Economics in 2004, from the University of Michigan and attended Georgetown University Law Center (J.D. 2007), where he was a member of The Tax Lawyer. Prior to joining the Firm, Mr. Cohen specialized in corporate law and bankruptcy and creditors' rights at the law firms of Katten Muchin Rosenman and Levin Cyphers.

Wilhelmina A. de Harder is a graduate of New York University (B.A., 1990) and Cornell University Law School (J.D., 1998). Ms. de Harder joined the Firm in 2005 and is a member of the Litigation and Arbitration Practice Group, advising clients on a wide range of commercial litigation and employment matters.

Robert Del Giorno is a graduate of Fairfield University (B.A. in Economics in 1998) and St. John's University School of Law (J.D., cum laude, 2002) where he was the Managing Editor of the St. John's Journal of Legal Commentary. After graduating from law school, Mr. Del Giorno began his career as a litigation associate with the law firm of Fulbright & Jaworski, LLP in New York City. In 2004 he joined the Nassau County District Attorney's Office as an Assistant District Attorney and went on to prosecute crimes as a member of the Special Victims Bureau. He is a member of the New York State Bar.

Theresa A. Ehle is a graduate of the University of Wisconsin at Whitewater (B.B.A., cum laude, 2002) and Hofstra University School of Law (J.D., 2006). She is a member of the firm's Litigation and Arbitration practice group.

Jordan M. Freundlich is a graduate of the University of Michigan (B.A., 1996) and the University of Pennsylvania Law School (J.D., 1999). Prior to joining the Firm, Mr. Freundlich concentrated in complex commercial litigation at the law firm of Reboul, MacMurray, Hewitt & Maynard in New York, NY. Mr. Freundlich specializes in the area of state and federal litigation.

Erin L. Henderson is a graduate of Central Michigan University (B.S. 1996) and Washington University in St. Louis School of Law (J.D. 2007). Prior to joining the firm, Ms. Henderson served as a law clerk to The Honorable Ralph L. De Luccia, Jr. of the Superior Court of New Jersey. She is a member of both the New York State Bar Association, the State of New Jersey Bar Association, and the Association of the Bar of the City of New York. Ms. Henderson is a member of the firm's Litigation and Arbitration Practice Group, which represents clients in all phases of civil litigation before both state and federal courts, as well as alternative dispute resolution bodies.

Jason Y. Hsi is a graduate of the University of Pennsylvania (B.A., cum laude, 2001) and the Boston University School of Law (J.D., cum laude, 2005), where he was Note Editor of the *Journal of Science and Technology*. Prior to joining the firm, Mr. Hsi specialized in civil and commercial litigation at the firm of *Hamburger, Maxson, Yaffe, Wishod & Knauer, LLP*. He is a member of the New York State Bar Association and the Nassau County Bar Association. Mr. Hsi is a member of the firm's Litigation & Arbitration Practice Group.

Allison B. Meltzer is a graduate of the University of Pennsylvania (B.A., cum laude, 2004) and Brooklyn Law School (J.D., cum laude, 2007). Prior to joining the Health Care group, Ms. Meltzer was an associate at *Schulte Roth & Zabel LLP* in its investment management department.

Kimberly Kempton-Serra is a graduate of Rider University (B.A., summa cum laude, 2003) and Seton Hall University School of Law (J.D., cum laude, 2006). Her practice includes corporate transactions, regulatory and tax analysis, leases, and employment agreements for hospitals, physicians, managed care companies and other health industry clients. She is a member of the firm's Health Care Group, which advises clients on a host of business, regulatory, and transactional matters. Ms. Kempton-Serra is a member of the American Bar Association, Health Law Section.

Melissa S. Kubit is a graduate of Muhlenberg College (B.A., summa cum laude, Phi Beta Kappa, 2003) and Boston University School of Law (J.D., 2006), where she earned a Certificate in Litigation and Dispute Resolution, with honors, and served as the Managing Editor of the *Public Interest Law Journal*. Prior to joining the firm, Ms. Kubit was an associate at the law firm of *Rivkin Radler LLP*. She is a member of the American Bar Association, the New York State Bar Association and the Nassau County Bar Association. Ms. Kubit specializes in the areas of state and federal civil litigation.

Daniel Meier is a graduate of New York University, College of Arts & Science (B.A., 2002) and Fordham University School of Law (J.D., 2006), where he was Notes & Articles Editor of the *Fordham International Law Journal*. Prior to joining the Firm, Daniel Meier specialized in securities litigation at the law firm of *Entwistle & Cappucci LLP*. He is a member of the American Bar Association and the New York State Bar Association. Mr. Meier is a member of the firm's Litigation & Arbitration Practice Group.

Salvatore Puccio attended Quinnipiac University (B.A. 2002) prior to attending Hofstra University School of Law (J.D., 2005). Mr. Puccio is also the General Counsel to *Breast Cancer Help, Inc.*, on a pro bono basis. Mr. Puccio is a member of the firm's Arbitration and Litigation group, advising clients on various commercial matters.

Courtney A. Rogers is a graduate of Oberlin College (B.A., 2000) and Boston University School of Law (J.D., cum laude, 2005), where she was Executive Editor of the *American Journal of Law and Medicine*. She is a member of the New York State Bar Association and the Massachusetts Bar Association. Ms. Rogers specializes in the area of civil litigation.

Molly M. Rush is a graduate of State University of New York at Brockport (B.S., 1995) and Hofstra University School of Law (J.D., 1999), where she was a member of the *Law Review*. She is a member of the New York State Bar Association and American Bar Association. Ms. Rush focuses her practice on corporate, business and securities law matters and advises both public and private clients in a variety of corporate and commercial transactions.

Michelle Lewis Salzman is a graduate of Amherst College (*summa cum laude*, 1989), where she was elected to Phi Beta Kappa, and received her J.D. from the New York University School of Law in 1994, where she served on the Executive Board of the Annual Survey of American Law. She received her L.L.M. in taxation from NYU in 1996. She has served on the Board of Directors of Discover the Smile, a charity benefitting North Shore Long Island Jewish Hospital, and is on the junior committee of the Sass Foundation for Medical Research.

Jason C. Scott is a graduate of the State University of New York at Cortland (B.A. 1996), State University of New York at New Paltz (M.A. 1998) and received his J.D. from Pace University School of Law (2008), where he was a senior associate of the Pace University Law Review.

Randi Erin Seigel is a graduate of Washington University in St. Louis (B.A., 2003) *magna cum laude* and the Benjamin N. Cardozo School of Law (J.D., 2006 *cum laude*). She has a Certificate in Bioethics and Medical Humanities from Albert Einstein College of Medicine and Benjamin N. Cardozo School of Law.

Peter G. Siachos is a litigator with extensive experience before federal and state trial and appellate courts. He received his J.D. from the University of South Carolina School of Law in 2000, where he was a member of the Order of the Barristers and the Moot Court Bar, and a B.A. in Spanish and Political Science (*magna cum laude*) in 1997 from the University of South Carolina Honors College. Prior to joining the Firm, Mr. Siachos was a litigator with Sills Cummis Epstein & Gross P.C.

Gregory R. Smith is a graduate of the State University of New York at Plattsburgh (B.A., 1993) and Hofstra University School of Law (J.D., with distinction, 1999), where he served as a Member of the Labor & Employment Law Journal. Prior to joining the Firm, Mr. Smith was a corporate associate with the law firm of Squadron, Ellenoff, Plesent & Sheinfeld, LLP. Mr. Smith specializes in the areas of corporate and health care law.

Colleen M. Tarpey is a graduate of Hartwick College (B.A., 1994) and the Hofstra University School of Law (J.D., 2000). Prior to joining the firm, Ms. Tarpey concentrated in general litigation and intellectual property at the firm of Pillsbury Winthrop LLP. She is a member of the American Bar Association, the New York State Bar Association and the Nassau County Bar Association. Ms. Tarpey specializes in the areas of state and federal litigation.

Justin M. Vogel is a graduate of the State University of New York at Stonybrook (B.A., *cum laude*, 1999) and St. John's University School of Law (J.D., 2002). Mr. Vogel joined the firm in 2007 and is a member of the Litigation and Arbitration Practice Group, advising clients on various commercial matters.

Caroline Prucnal Wallitt is a graduate of Cornell University (B.S., 1999) and the University of Illinois College of Law (J.D., 2005). While at the University of Illinois School of Law, she served as Managing Editor of the University of Illinois Journal of Law, Technology & Policy and received the Rickert Award for Excellence in Legal Publications. Prior to joining GW, Ms. Wallitt worked as an associate at Herzfeld & Rubin, P.C., where she worked on various commercial litigation and products liability matters. In addition, Ms. Wallitt interned with Chief Judge Edward R. Korman in the Eastern District of New York. Prior to attending law school, Ms. Wallitt worked as a consultant at PricewaterhouseCoopers and as a bond market business analyst at BondBook, LLC.

Alicia M. Wilson is a graduate of the University of Notre Dame (B.A., 2002) and the St. John's University School of Law (J.D., 2005). She is a member of the American Bar Association. Ms. Wilson specializes in the area of civil litigation. Prior to joining the firm, Ms. Wilson specialized in construction liability defense litigation at the law firm of Wade Clark Mulcahy, P.C.